A Change Management Framework for Service Oriented Enterprises

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We propose a change management framework for Service-Oriented Enterprise (SOEs). We present a taxonomy of changes that occur in SOEs, whereby we focus on *bottom-up* changes. We use a combination of *Ordinary Petri nets* and *Reconfigurable Petri nets* to model the *triggering* changes and *reactive* changes, respectively. We propose an automatic change management framework that is based on the above Petri net models. We propose mapping rules and propagation algorithms that handle the *triggering* changes and *reactive* changes, respectively. We performed a simulation study to prove the feasibility of our approach.

Keywords: Web services, composition, change propagation, Petri net model

1. INTRODUCTION

The Web has grown from a mere repository of information to a platform for *service provision*. The Web makes it possible for businesses to share information instantly and form *virtual enterprises* to share costs, skills, and core competencies to quickly exploit worldwide sales opportunities [Hardwick and Bolton 1997]. A *virtual enterprise* [Park and Favrel 1999] describes an organizational paradigm characterized by a temporary or permanent collection of geographically dispersed entities that are dependent on electronic communication for carrying out their production process [Travica 1997]. *Virtual enterprises* provide services and products that rely on the resources of multiple businesses.

Service-oriented computing (SOC) [Papazoglou and Georgakopoulos 2003; Papazoglou et al. 2007], the prevailing software architecture style underlying modern enterprise information systems, is a key enabler of the organizational development in a Web-based virtual enterprise. These Web-based virtual enterprises are typically referred to as Service-Oriented Enterprises (SOEs) [Erl 2004]. In service-oriented computing functionality is provided as self-describing, platform-agnostic computational Web services that support the composition of distributed applications for enterprise application integration and collaboration [Alonso et al. 2003]. An emerging domain where SOC is applied to is Cloud computing where highly scalable services are delivered across a network [Buyya et al. 2009]. Enterprises involved in the Cloud present a set of services for consumption to end users. Unlike the services in an SOA which are typically a set of software services, a cloud service may be a pool of hardware, storage, data, or applications.

One of the much-touted potentials of Web services is the ability to construct SOEs on demand, relieving entrepreneurs from the intricate details of how technologies work so they can focus on the business aspects, thus unleashing a new wave of innovations in this sector.

One key aspect of SOEs is how to manage *change* to enable a full view of the integrated lifecycle of how Web services are created, modified, and disposed of. This is especially important when Web services are composed and need to evolve due, for example, to internal or external market forces.

Change management has been a popular research topic in many areas, such as software engineering, database, and workflow systems. Most of the proposed frameworks deal with the changes in a tightly-coupled system [Madhavji 1992; Chawathe et al. 1996; van der Aalst and Basten 2002; Shazia et al. 1999; Kradolfer and Geppert 1999; Cobena et al. 2002]. A central monitoring mechanism is usually used to detect, propagate, and react to the occurrence of changes. Our work

addresses the issue of change management in SOEs. These are the results of the composition of a set of loosely-coupled Web services. No central mechanism is assumed.

As the number of services available on the Web increases, it is expected that the complexity of managing changes of SOEs will grow [Casati et al. 2003]. Any attempt to manually manage changes within a large service space would not be practical. One of the important objectives of an SOE is the ability to facilitate *long-term* and *short-term* business relationships. This requires an agile and automated management of changes. For instance, SOEs must be able to dynamically plug-in or plug-out Web services with little overhead, while guaranteeing the correctness of SOE's *functional* and *non-functional* properties. The functional properties refer to the ones that are related to the functionality that an SOE fulfills. The non-functional properties refer to the events surrounding the functional properties. Change management is therefore an important research issue and a prerequisite to enable the deployment of SOEs. Our work provides such an infrastructure for change management in SOEs.

We identify two main approaches in dealing with changes:

- (1) Top-down changes: Additionally, the business process of an SOE is usually susceptible to various changes over its lifetime that are the result of market forces and/or new legislations. In this respect, they may change their member services at will. For example, an SOE that optimizes the selection of its member services based on quality may want to replace services with lower quality with services with better quality, thus reorganizing itself.
- (2) Bottom-up changes: SOEs have a lifecycle that include changes, like their physical counterpart, about what and how their component services are provided. Web services can change independently their functionalities without consent of the SOEs that utilize their services. Examples are changes in a member Web service state from available to unavailable, altering the operations provided by the service, etc. Indeed, the SOE must be cognizant of any changes to its member services.

A top-down approach focuses on changes that are usually government or business mandated [Akram and Bouguettaya 2004; Liu and Bouguettaya 2007a; 2007b]. An SOE may add a new service to its composition to take advantage of a temporal business opportunity or comply with a government regulation. The effects of these changes trickle down to the member Web services, where the changes are physically executed. Top-down changes are motivated by the SOE's business goal, and do not consider the uncertainty of the underlying member services. The treatment of this type of changes is outside the scope of this paper. The second type of changes is referred to as *bottom-up* changes because Web service providers are at the bottom of the "food chain", and are the initiators of changes. Bottom-up changes are initiated by the member services [Akram et al. 2003]. These changes are initiated in the Web service environment, and eventually translate into top-down changes of the SOE. A member service operation may become unavailable during execution and trigger the SOE to replace the service. In this paper, we focus on this aspect.

There are some existing standards providing related functionalities that can be adapted to dealing with changes of services. For example, Web Services Eventing (WS-eventing) and Web Services Notification (WSN) [OASIS 2006; W3C 2006] focus on providing an event-based framework that monitors the activities of Web services. Once an event occurs in a service, it can be sent to the other services via message passing. By affiliating a change with an event, the change in one or more member services of an SOE can be propagated to the other SOE participants. The standards can be leveraged as a tool for detecting and propagating bottom-up changes. Nevertheless, the design focus of this framework is not for change management purpose. Once a change is propagated, there are no further steps, such as identifying and reacting to the change. As a result, the existing standards are not sufficient for dealing with bottom-up changes.

We present an approach to automatic management of bottom-up changes using Petri nets. In our work, we use Petri nets to model triggering and reactive changes in SOEs. Petri nets have been used to model a variety of concurrent and discrete event distributed systems [Gracanin et al. 1993; Kristensen et al. 1998; Gou et al. 2000; Hamadi and Benatallah 2003; Iordache 2003; Llorens and



Figure. 1: A Car Brokerage Enterprise Scenario

Oliver 2004]. We model changes using Petri nets because of their applicability to SOE modeling. The behavior of an SOE is described by the evolution of its Petri net model. As the Petri net evolves, the system attains different safe and unsafe states that can be completely defined by the marking of a Petri net model. For example, Petri nets readily model the states when a SOE is unsafe because of a triggering change, and the subsequent safe state achieved after managing the triggering change. Furthermore, Petri nets map directly to our change specification. They also preserve all the details of our change specification while modeling the changes accurately. For example, Petri nets can easily represent the safe an unsafe states of SOEs. They represent changes between these states as transitions. Moreover, the use of reconfigurable Petri nets allows us to incorporate our mapping rules into the Petri net model. This allows us to completely model our change specification, without the need to use additional modeling tools.

The remainder of this paper is organized as follows. In Section 2, we use a scenario from the automotive domain to motivate our work. It will also be used as a running example. Section 3 presents a bottom-up specification of changes. In Section 4, we describe our change management model which is based on Petri nets. Section 5 presents a framework for change management. Section 6 presents an extensive simulation study of the proposed framework. We provide some related work in section 7. Finally, we conclude in section 8.

2. A CAR BROKERAGE SCENARIO

As a way to motivate and illustrate this work, we use an application from the *car brokerage* domain. We categorize the SOE into two layers: *service* and *business*. The service layer consists of actual Web services, and the business layer represents the SOE business process. The business layer consists of Web service-like operations typically ordered in a particular application domain. They determine the domain of services that are required by the SOE. We refer to these services as *virtual* services. The service layer represents the Web service space. It consists of the potential services are *a priori* unknown, and need to be discovered and matched with the virtual services at the time of SOE orchestration. We refer to the selected services as *member* services. An important feature of the virtual services is that they are not bound to any actual Web service. This is crucial since Web services are continuously evolving and the SOE is always looking for the "best" services to fulfill business requirements.

Let us assume that an entrepreneur, say John, establishes a car agency, Enterprise Car (EC) (Figure 1). The business goal of this SOE is to provide a car brokerage package for users,



Figure. 2: Taxonomy of Triggering Changes

including searching cars, purchasing cars, and applying for loans. During the planning phase, the following virtual services are identified: CarSearch, CarPurchase, Financial Service, and CarInsurance. Second, the entrepreneur develops a specification for EC listing the services it will compose. The third step is the orchestration of EC, where it selects and invokes the member services that match the virtual service description. We assume the CS, CP, FS, and CI services are selected and orchestrated. Finally, EC may disband and gracefully terminate all partnerships, or wait for another orchestration request.

This is the *ideal* sequence of events in EC's lifecycle. However, changes to member services may trigger inconsistency and uncertainty in SOE *composition* and *orchestration*. Each service layer change describes a functional or non-functional change that may occur in a member service. In turn, these changes trigger one or more reactions at the business level. An example is that the participating **carSearch** Web service may increase its price and affect the profitability of EC. In this case, EC must employ change management mechanisms and select an alternate service for the SOE to remain profitable.

3. CHANGE SPECIFICATION

Managing bottom-up changes is highly dependent on the services that compose the SOE. Therefore, it is necessary to first define the changes that occur to Web services, and then map them onto the SOE level. In this section, we define a taxonomy of bottom-up changes. We first describe the set of triggering changes followed by the set of reactive changes. We then present a mapping between these two sets of changes. Some detailed descriptions of change specifications are omitted due to space limitation. They can be found in [Akram 2005].

3.1 Taxonomy of Changes

We distinguish between service and business layer changes: triggering changes (δ) occur at the service level (e.g., a change to service availability) while reactive changes (Δ) happen at the business level (e.g., the selection of an alternative service).

3.1.1 Triggering Changes. Changes can occur synchronously or concurrently. In this paper, we focus on dealing with changes in synchronous mode and take dealing with the concurrent change as our future work. In our scenario, we suppose that for example service CS may not change its data types while the triggering change of unavailability is being managed. Another assumption we make is that the service is associated with a set of states. We associate each change with a transition between two states: *precondition* and *postcondition*. In our scenario, a precondition for CS's unavailability is that it was previously available and the postcondition is that it has become unavailable. Triggering changes and their respective preconditions and postconditions will be

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modeled using Petri nets. Our classification of triggering changes is based on the traditional approaches from the fields of software engineering and workflow systems [Madhavji 1992; van der Aalst and Basten 2002]. A triggering change is initiated at the service level, which means that it is the result of the change of the properties of a single member service, such as the operations, the access points, the availability, etc. Therefore, we can classify triggering changes based on the properties of a Web service.

The properties of a Web service can be classified into two categories: *functional* and *non-functional*. We can thus classify triggering changes into the two categories, as depicted in Figure 2.

Non-Functional Changes. Without loss of generality, we assume that the non-functional parameters represent the *trust, usability,* and *dependability* aspects associated with a member service. We assume this information is maintained by an independent third party service provider. Trustworthiness of a Web service record the changes to one or more of the following aspects of a Web service: *security, reputation,* and *privacy.* Cost represents changes in the service *cost.* Finally, dependability is associated with changes in the *availability* and *reliability* of the Web service. Service dependability takes one of two possible values (i.e., available or unavailable). Alternatively, service trust and cost values may take more than two possible values. For instance, the service cost obviously draws its values from the real domain. Changes are triggered by values that exceed or fall below a *threshold.* This threshold consists of minimum/maximum values beyond which the SOE needs to be notified about this change. In our scenario, suppose that EC's threshold for any **airline** service cost is \$10. In this case, each time a change occurs in the cost of a member CS service, it is compared with the threshold. Only if the change exceeds the threshold, we consider that a triggering change has occurred. Table I summarizes the non-functional changes of triggering changes.

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Change	Attribute	δ	Pre	Post
changeAvailability	WS_A	δ_A	WS_A	WS'_A
changeReliability	WS_L	δ_L	WS_L	WS'_L
changePrivacy	WS_P	δ_P	WS_P	WS'P
changeSecurity	WS_S	δ_S	WS_S	WS'_S
changeReputation	WS_N	δ_N	WS_N	WS' _N
changeCost	WS_C	δ_C	WS_C	WS'_C
changeResponsiveness	WS_R	δ_R	WS_R	WS'_R

Table I: Summary of Non-Functional Changes

Functional Changes. Unlike non-functional changes, which are based on attributes, functional changes deal with changes to a service's WSDL description [Christensen et al. 2001]. We represent functional changes as a combined execution of a *remove* followed by an *add*. We further classify functional changes into structural and behavioral changes (Figure 2). Structural changes refer to the operational aspects of a Web service. For example, a structural change in an airline service can be caused by changing the operations offered to a consumer. Changes to the behavior of a Web service are indicated by changing its interaction with external entities. Functional changes to a member Web service occur when its WSDL description is modified. Table II gives a summary of functional changes.

3.1.2 Reactive Changes. Reactive changes may occur at the composition and orchestration levels of an SOE. In our scenario, when EC is interrupted by a δ_A change in CS, it must suspend execution and react to the change. This may be accomplished by declaring a fault, compensating for the change at the composition layer, and invoking the alternate service. We split the taxonomy of reactive changes into composition and orchestration (cf. Figure 3). A third type of reactive change is referred to as user action. We assume that each reaction may be overwritten by the user. The user always has precedence over the default changes to the business layer, and may

Change	Attribute	δ	Pre	Post
removeNameSpace	WS_N	$\delta^{-}{}_{N}$	WS_N	$WS^{-}N$
addNameSpace	WS_N	$\delta^+{}_N$	WS_N	$WS^+{}_N$
removeType	WS_T	$\delta^{-}T$	WS_T	$WS^{-}T$
addType	WS_T	$\delta^+{}_T$	WS_T	WS^+_T
removeMessage	WS_M	$\delta^{-}{}_{M}$	WS_M	$WS^{-}M$
addMessage	WS_M	$\delta^+{}_M$	WS_M	WS^+_M
removeOperation	WS_O	$\delta^{-}O$	WS_O	WS^-O
addOperation	WS_O	$\delta^+{}_O$	WS_O	WS^+O
removePortType	WS_P	$\delta^{-}P$	WS_P	$WS^{-}P$
addPortType	WS_P	$\delta^+{}_P$	WS_P	WS^+P
removeBinding	WS_B	$\delta^{-}B$	WS_B	WS^-B
addBinding	WS_B	$\delta^+{}_B$	WS_B	$WS^+{}_B$
removeLocation	WS_D	$\delta^{-}D$	WS_D	WS^-D
changeLocation	WS_D	$\delta^+{}_D$	WS_D	WS^+_D

Table II: Summary of Functional Changes



Figure. 3: Taxonomy of Reactive Changes

explicitly execute a reactive change. For example, if **CS** becomes unavailable, the user may decide to replace the service, or to execute EC without **CS**. Table III gives a summary of the reactive changes defined in our model.

Change	Attribute	Δ	Pre	Post
removeMember	VE_M	$\Delta^{-}{}_{M}$	VE_M	$VE^{-}M$
addMember	VE_M	$\Delta^+{}_M$	VE_M	VE^+M
removeParameter	VE_P	$\Delta^{-}P$	VE_P	$VE^{-}P$
addParameter	VE_P	Δ^+_P	VE_P	VE^+P
removeInstance	VE_P	$\Delta^{-}C$	VE_C	$VE^{-}P$
addInstance	VE_C	$\Delta^+{}_C$	VE_C	VE'_C
changeState	VE_S	Δ_S	VE_S	VE'_S
changeServiceInstance	VE _I	Δ_I	VE_I	VE'_I
changeOrder	VE_O	Δ_O	VE_O	VE'_O

Table III: Summary of Reactive Changes

3.2 Mapping of Changes

A mapping specifies how change instances in one layer corresponds to changes in another layer [Velegrakis et al. 2004]. These mappings must remain consistent in the presence of frequent changes. When a change occurs at the service level, the business layer must react to manage the changes. Changes in the business layer are *sympatric* and translated with respect to the service layer changes. For example, a δ change in availability maps to a Δ change of changeServiceInstance. Figure 4 maps each service level change to the corresponding business change. A dot at the intersection of service and business level changes indicates a relation between the δ and Δ changes. Each δ change is also mapped directly to user action.

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Figure. 4: Change Mapping Matrix

Our approach of mapping changes is based on mapping rules. These rules are based on the triggering changes and their corresponding reactive changes. Some changes may have more than one rule associated with them. For example, if a Web service cost increases, the SOE may continue to use the service or decide to select an alternate service because the current service has become too expensive. Other changes may not cause any reaction. For example, if a Web service's cost decreases, the SOE will ignore this change, because it does not conflict with the service's goals. Due to space limitations we can not include the full set of mapping rules in this article and refer the interested reader to [Akram 2005].

4. CHANGE MODEL

In this section, we propose a formal change model to accurately identify the types of changes that may occur in composite Web services. The change model will serve as the basis of our change management framework.

4.1 Modeling Triggering Changes with Ordinary Petri Nets

Ordinary Petri nets or *OPN* are a well-founded process modeling technique that have formal semantics. They have been used to model and analyze several types of processes including protocols, manufacturing systems, and business processes. Visual representations provide a high-level, yet precise language, which allows expression and reasoning about concepts at their natural level of abstraction [Aalst 1998; Adam et al. 1998]. Services are basically a partially ordered set of changes. Therefore, it is a natural choice to map it into a Petri net. Moreover, the semantics delivered by Petri nets can be used to model the standard behavior of composite Web services described by BPEL, as well as the exceptional behavior (e.g. faults, events, compensation) [Hinz et al. 2005].

We formalize the change model for triggering changes by introducing \mathcal{T} -Change which is defined as follows.

Definition 4.1: \mathcal{T} -Change. \mathcal{T} -Change is a Petri net $\{W, \epsilon, S, i, o\}$, where:

- \succ W is a finite set of places representing the states of a Web service
- $\succ \epsilon$ is a finite set of transitions representing changes to Web service
- \succ S ⊆ (W × ε) ∪ (ε × W) is a set of directed arcs representing a precondition and postcondition of changes in service state



Figure. 5: Ordinary Petri Nets for Triggering Changes

- \succ *i* is the input place, or starting state of the Web service
- \succ o is the output place, or the ending state of the Web service

Figure 5 (PN_n) models non-functional changes to Web services. It consists of eight places and seven transitions. WS is the initial place of PN_n. It represents the initial state of the Web service (when the SOE is composed). WS consists of seven tokens, each representing one of the seven non-functional changes. Every time a change occurs, the corresponding token is fired. If more than one change occurs, the corresponding token for each change type is fired. For example, if a member service becomes unavailable, the transition ϵ_A will be enabled and the corresponding token will be fired.

The subnet representing dependability changes is $PN_d = (W_d, \epsilon_d, I_d, O_d)$, where $W_d = \{WS, WS'_L, WS'_A\}$, $\epsilon_d = \{\epsilon_A, \epsilon_L\}$, $I_d = W_d \times \epsilon_d$, and $O_d = \epsilon_d \times W_d$. The place WS indicates that the service is both available and reliable. It contains two tokens (one for availability and the other for reliability). WS'_A represents a service that has become unavailable. When a service becomes unavailable, the availability token is moved from WS to WS'_A. Similarly, WS'_L represents a service that has become unreliable, and the token is moved to WS'_L. If a service becomes both unreliable and unavailable, both the tokens are fired. The subnet PN_d also consists of two transitions. ϵ_A represents the change changeAvailability, and ϵ_R represents changeReliability. Similar to changes in the dependability of a service, changes to cost and trust are also represented by a subnet of PN_n .

Figure 5 (PN_f) models functional changes to Web services. Changes to a service structure are modeled by the subnet PN_s = (W_s, ϵ_s , I_s, O_s), where W_s = {WS, WS⁻_N, WS⁺_N, WS⁻_T, WS⁺_T, WS⁻_M, WS⁺_M, WS⁻_O, WS⁺_O}, $\epsilon_s = \{\epsilon^-_N, \epsilon^+_N, \epsilon^-_T, \epsilon^+_T, \epsilon^-_M, \epsilon^+_M, \epsilon^-_O, \epsilon^+_O\}$, I_s = W_s × ϵ_s , and O_s = ϵ_s × W_s. Similarly, changes to service behavior are represented by the subnet PN_b = (W_b, ϵ_b , I_b, O_b), where W_b = {WS, WS⁻_R, WS⁺_R, WS⁻_P, WS⁺_P, WS⁻_B, WS⁺_B}, $\epsilon_b = \{\epsilon^-_R, \epsilon^+_R, \epsilon^-_P, \epsilon^+_P, \epsilon^-_B, \epsilon^+_B\}$, I_b = W_b × ϵ_b , and O_b = ϵ_b × W_b.

4.2 Modeling Reactive Changes with Reconfigurable PNs

An SOE can practically be modeled as a composition of Web services. This composition can be based on BPEL or another language. However, to maintain a generic and expressive model of an SOE, we use Petri nets to visualize the composition of Web services. We model each service as a place. The invocation of member services is represented by a Petri net transition. A transition also represents the return of control and data from the member service to the SOE. The execution



Figure. 6: RPN for Reactive Changes

of Web services can be modeled as a sequential, parallel, iterative, and conditional execution [Gou et al. 2000]. In our scenario, without loss of generality, we assume that the execution of Web services is sequential. That is, EC first invokes an CS service, receives the output, then invokes a CP service, and so on.

We have surveyed several extensions of Petri nets for modeling reactive changes. *Reconfigurable* PNs provide a formalism for modeling these changes. They support internal and incremental description of changes over an external and uniform description. Therefore, this type of Petri net is a natural choice for modeling reactive changes. Reconfigurable petri nets are an extension of Petri nets and a subclass of net rewriting systems. They merge Petri nets with graph grammars and are best represented by Valk's Self-Modifying Nets [Llorens and Oliver 2004]:

Definition 4.2: Reconfigurable Petri net (RPN). A reconfigurable Petri net is a structure $N = (P, T, R, \gamma_0)$, where $P = \{p_1, ..., p_n\}$ is a nonempty and finite set of places, $T = \{t_1, ..., t_m\}$ is a nonempty and finite set of transitions disjoint from $P(P \cap T = \emptyset)$, $R = \{r_1, ..., r_h\}$ is a finite set of rewriting rules, and γ_0 is the initial state.

We define γ_0 as the initial state when the SOE is composed, since change management will be initiated some time after the initial composition. Therefore, we say that the domain of γ_0 is SOE_0 , or $DOM(\gamma_0) = SOE_0$, where SOE_0 is the initial state. In our scenario, we group the places SOE as SOE_U , SOE_V , and SOE_W . SOE_U is the set of places $\{SOE_1, SOE_2, SOE_3, SOE_4\}$, where U represents changeState. SOE_V is the set of places $\{SOE_5, SOE_6, SOE_7, SOE_8\}$, where SOE_V represents changeServiceInstance. SOE_W is the set of places $\{P_9, P_{10}, P_{11}, P_{12}\}$, where SOE_W is changeOrder. We distinguish the roles A, B, and C between transitions T. A is the set of transitions $\{T_1, T_2, T_3, T_4\}$, that indicate removal of a Web service, B is the set of transitions $\{T_5, T_6, T_7, T_8\}$ that indicate addition of a service, and C is the set of transitions $\{T_9, T_{10}, T_{11}, T_{12}\}$. Figure 6 presents an RPN representing reactive changes. It presents the initial state of the SOE (top), change in service orchestration (left), removal of service (center), and addition of service (right).



Figure. 7: Change Management Process

4.3 Petri Net Representation

Petri Nets are traditionally represented as an incidence matrix. \mathcal{M} is an $i \times j$ matrix whose j columns correspond to the transitions and whose i rows correspond to the places of the net. \mathcal{M} is generated by using the following equation:

$$\mathcal{M}_{ij} = \text{output}(\mathbf{t}_i, \mathbf{p}_i) - \text{input}(\mathbf{p}_i, \mathbf{t}_j), \text{ for } 1 < i < n, 1 < j < m.$$

Since there are no self-loops in the triggering Petri net, we may safely create this matrix. Note that self loops in a Petri net cancel each other to yield a zero in the matrix, thus losing track of the existence of the self-loop. Since the Petri nets defined for changes are *sparse*, we have compressed them and use arrays as a representation. Here, we give two examples of the Petri nets that represent *removeNameSpace* and *addNameSpace* triggering changes in Table 4.3.

5. CHANGE MANAGEMENT

One of the most important requirements for managing changes is to guarantee consistency and correctness of an SOE in the presence of frequent changes. The SOE is likely to undergo significant functional and non-functional changes during its lifetime. Therefore, it is necessary for the SOE to automatically check for and safeguard its consistency. In this section, we present an approach to automatic management of bottom-up changes using Petri nets. The automatic management of changes is slated to play a major role in SOEs. Change management requires a systematic approach that is specifically defined and executed automatically. We use our Petri net change specification as the basis for managing changes in SOEs. We divide the process of change management into three distinct steps: *detection, propagation, and reaction* (Figure 7).

5.1 Detecting Triggering Changes

Change detection is the awareness that a change has occurred and the subsequent identification of its cause. Our approach to detecting changes is based on using agents that play the role

	Table IV. Higgering Feth Nets
Change	Petri Net
$\delta^{-}{}_{N}$	$[0\ 1\ 0\ 0\ 0\ 0\ 0\ 0\ 0\ 0\ 0\ 0\ 0\ 0\ 0\$
$\delta^+{}_N$	$[0 \ 0 \ 1 \ 0 \ 0 \ 0 \ 0 \ 0 \ 0 \ 0 \ $

Table IV: Triggering Petri Net

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of monitors and notifiers [Maes et al. 1999; Benatallah et al. 2000]. These agents are Web services that monitor the participant Web services for relevant changes (e.g. functional and non-functional) and notify SOE agents about the change. Change may be detected by a periodic *pull* or *push* [Olston 2003]. In a periodic push, the Web service itself propagates changes to the service agents in regular intervals, sometimes in large batches. Alternatively periodic pulling requires that the service agents access remote Web services periodically to read current descriptions and update local replicas as necessary.

Push Based Detection. We assume that changes to Web services are detected through 5.1.1a push-based strategy using soft states [Raman and McCanne 1999]. Soft states is a method used to maintain membership of entities in a loosely coupled system, such as the SOE. This method requires that a member periodically send "refresh" messages to renew its membership. These messages are sent to a node that maintains the membership information. In our case, the provider Web services are members or participants in the SOE. The membership information is stored in the SOE schema. A schema is a publish/subscribe mechanism generated for each SOE orchestration instance and maintained in the SOE ontology. SOE agents act as intermediaries between the schema and the service agents. They are also responsible for the maintenance of the schema by updating it at the time of change. A participating Web service is assigned to each service agent that monitors changes in the status of that service. This agent periodically verifies the state of the service and its operations [Deolasee et al. 2002]. To verify changes in the state of a service, the agent will send "alive" messages to the Web service within a chronon. A chronon is the minimum granularity of time for our system [Elmasri and Navathe 2000]. Let us assume that for our example, the chronon is set to the duration between invocation of two consecutive Web services. If the Web service responds, it is assumed to be alive and its state is updated in the schema. However, if a response message is not received from the Web service within an acceptable time limit, the service is considered as unavailable. Any change to a service description (e.g., rename, change of parameters, etc.) implies that the change was made explicitly by the Web service programmers. This justifies our assumption that the Web service description in the UDDI and OWL-S registries will be appropriately updated after an operation change. We assume that these changes will further be propagated

5.1.2 *Detection and mapping rules.* We use the Petri net based model of changes to represent the detection of triggering changes. We identify the following rules for detecting functional and non-functional changes.

- ➤ For the non-functional changes, we compare the existing and new values of each attribute. If the attribute value is changed, we further compare the new value with the predefined threshold for that value.
- ➤ For the functional changes, we compare the existing and new WSDL descriptions of Web services.

Once changes have been detected by the service agent, we define the following rule for mapping the changes onto a Petri net:

Change detection mapping rule: Map the current service state as a set of precondition places in the triggering Petri net. Map the updated service state as the set of postcondition places in the triggering Petri net. Compare the values for precondition and postcondition places of the Petri net. If there is a difference between any precondition and postcondition place, we place a token in the respective precondition place. This token will enable the change transition.

5.1.3 Detection Algorithm. The change detection algorithm (cf. Algorithm 1) takes two inputs: oldDesc and newDesc which represent the old description and new description of a Web service. Each description is composed of semantic description and syntactic description. The semantic description consists of the ontological markup for the member Web service. We assume that this information is presented in OWL-S. For detection purposes, we only utilize the

extensible list of attributes defining non-functional properties of a Web service. The syntactic description of a service is presented in a WSDL format. The detection algorithm continuously checks for triggering changes. It initiates a loop for checking semantic and syntactic descriptions of each Web service. This loop is executed for each member service extracted from the composition. When a change is detected, the algorithm generates an incidence matrix for the Web service. Finally, a functional Petri net and a non-functional Petri net will be returned to represent the detected triggering changes.

Alg	gorithm 1 ChangeDetection (Input: oldDesc, newDesc)	
1:	while newDesc do	
2:	Compare (oldDesc[Functional], newDesc[Functional])	
3:	$\mathbf{if} \text{ oldDesc}[\text{Functional}] \neq \text{newDesc}[\text{Functional}] \mathbf{then}$	
4:	GeneratePetriNet (FunctionalPetriNet)	
5:	end if	
6:	Compare (oldDesc[NonFunctional], newDesc[NonFunctional])	
7:	$\mathbf{if} \text{ oldDesc[NonFunctional]} \neq \text{newDesc[NonFunctional]} \mathbf{then}$	
8:	Threshold = CheckThreshold (oldDesc, newDesc)	
9:	if Threshold then	
10:	GeneratePetriNet (NonFunctionalPetriNet)	
11:	end if	
12:	end if	
13: 0	end while	
14: return (FunctionalPetriNet, NonFunctionalPetriNet)		

5.2 Propagating Changes

Change propagation is required when a change in one Web service affects other entities in the SOE. In this case, all affected parties must be informed of the changes. All these changes must be managed before the SOE can arrive at a safe state. We consider two methods of change propagation in our work: *strict* and *lazy*.

Strict propagation uses a *brute-force* method of conveying changes to the SOE agent. This implies that every change that occurs in the Web service will cause the service agent to propagate the changes before the Web service is orchestrated. If the SOE finds that the service has changed, it will dump the contents of its local schema and refresh it using the latest information from the service provider. This can have some very significant performance implications, especially when the service resides on a distant network. Therefore, this method of propagation should be used only when it is absolutely necessary that the service being orchestrated is always up-to-date at the time its invocation. It also tends to completely defeat the local caching done by the SOE if there are several updates taking place concurrently on member services. Strict change propagation does not guarantee that the member service is in its most current form. It only indicates that the next time the service is executed, the SOE will see the latest description. In our approach, we do not perform polling or background operations to constantly propagate changes. We only perform propagation when the SOE must execute the service.

Lazy change propagation is the default policy and is the most desirable in terms of efficiency and performance. Lazy change propagation works by only propagating changes when the SOE cannot locate the desired Web service. At this point, the SOE must physically re-cache the service data. Eventually, the SOE will dump its cache and retry the orchestration that it was in the process of executing when it found that the service had changed. We assume that the SOE can cache a fairly large amount of service data. This policy tends to be very efficient and will provide the best performance overall. However, it does leave the job of requesting change propagation up to the SOE agent. The amount of memory used for buffering service data can affect how often the SOE agent requests change propagation using lazy change propagation.

5.3 Reacting to Triggering Changes

In this section, we define how we execute reactive changes based on the information propagated by the service agents. First, the SOE agent receives a matrix indicating the change that has occurred. It then maps the triggering change to the appropriate reactive change. We use our mapping matrix for this conversion. Finally, the reactive change is executed by the SOE agent.

5.3.1 *Reaction Techniques.* We consider the following types of reactive changes:

- **RemoveMember:** A Web service is removed from the SOE by making its operations unavailable to the SOE. A remove partner operation followed by an add partner operation constitutes a "replace" or "change" partner operation.
- ➤ AddMember: A service is added in the initial composition of the SOE if a change occurs in a Web service. However, if the newly added service also has a low response rate, both the new and the old services may be retained and the requests can be distributed between them.
 - SelectPartner: Whenever a need for a service is determined (e.g., adding a service), the select operation identifies the required Web service. After this service is selected, it is added to the SOE.
 - ComposeEnterprise: The operations of the newly added Web services are plugged into the SOE.
- ➤ changeOrchestration: Often bottom-up changes require more than just the removal and/or addition of Web services. For example, a change in the Web service's input data type may be managed by reconfiguring the SOE input/output parameters. It is not necessary to replace the entire service based on this slight change. Therefore, the reconfigure operation updates its composition to reflect changes in member Web services.
 - RecacheDescription: If a service description changes, it must be reflected in the SOE composition. This will ensure successful orchestration of a member service.
 - **RemovePartner:** A Web service is removed from the SOE by making its operations unavailable to the SOE. For example, if a Web service becomes permanently unavailable, it is removed from the SOE composition. A remove partner operation followed by an add partner operation constitutes a "replace" or "change" partner operation.
 - **ComposeEnterprise:** The operations of the newly cached service descriptions are plugged into the SOE.
- changeState: When a SOE is interrupted by a stimulating change, it must change its execution phase to react to the change.
 - ➤ Fault: If a service is not required for the SOE, the SOE may continue its orchestration. However, if a critical service becomes available, the SOE orchestration must be temporarily paused.
 - Compensate: After a change has been detected and a fault executed, the SOE can proceed with performing a compensation function. This compensation function involves either a composition or orchestration change.
 - ➤ Invoke: A paused SOE is resumed by the unfreeze operation. For example, if an alternate service is selected to replace an unavailable service, the SOE is immediately resumed.
 - Terminate: If a SOA is unable to function because of missing critical services, the SOE is terminated or dissolved.

Reaction to change depends on the (i) type of change and (ii) availability of alternate services. In case of a functional change, an alternate service must be selected to fulfill the user request. The service selection stage is initiated and provided with the description of the required service. If an appropriate service does not exist (or cannot be located), the user request must be canceled. However, if an alternate service is selected successfully, it is registered with the participant list and request processing is resumed.

5.3.2 Selecting an Alternate Service. Reaction to change depends on the type of change and availability of alternate services. In case of a functional change, an alternate service must be selected to fulfill the user request. The service selection stage is initiated and provided with the description of the required service. At this point, the quick and dynamic discovery of alternate services is crucial to the successful execution of the SOE. If an appropriate service does not exist (or cannot be located), the user request must be canceled. However, if an alternate service is selected successfully, it is registered with the participant list and request processing is resumed.

The problem of discovering and selecting the Web services necessary to construct SOE is particularly challenging in the dynamic Web context [Doan 2002]. Discovering appropriate services dynamically is essential to fulfilling the goals of an SOE. Our approach to the problem is based on the idea of organizing Web services into ontologies. A Web service ontology is used to capture the functionality a Web service offers [The OWL Services Coalition 2004]. It specifies the information about the data items that a service operates on and the operations that a service offers. By the nature of ontologies, Web services can be classified into categories (i.e., service communities) based on their functionalities [Medjahed et al. 2003]. In our scenario, the ontological description of a Web service defines the type of travel services it provides. For example, Web services that offer car search services belong to an carSearch ontology. Therefore, we can leverage the existing Web service ontology to organize Web services based on their functionality, such as OWL-S and WSMO [The OWL Services Coalition 2004; WSMO Working Group 2004]. This enables an efficient functionality-based service discovery to help select an alternative service on demand.

Let us take the example of an SOE that requires Web services from the **carSearch** category. In this case, a search is initiated in the OWL-S registry for a service description that matches "carSearch." If such a service is located, the search will continue to check other relevant properties of the Web service. An example of a relevant property is that the service must provide functionality for the "travel" domain. The fulfillment of these steps would indicate that a Web service has been located successfully. After a service has been located, it is verified for composability [Medjahed et al. 2003].

5.3.3 *Reaction Algorithm.* We present the change reaction algorithm as Algorithm 2 in this section.

Algorithm 2 ChangeReaction (Input: FunctionalPetriNet, NonFunctionalPetri

```
1: ReactivePetriNet = \phi
2: while FunctionalPetriNet do
      ReactivePetriNet = Map (FunctionalPetriNet, ReactivePetriNet)
3:
   end while
4:
   while NonFunctionalPetriNet \mathbf{do}
5:
      ReactivePetriNet = Map (NonFunctionalPetriNet, ReactivePetriNet)
6:
   end while
7:
8: if ReactivePetriNet then
9:
      Execute (ReactivePetriNet)
10: end if
```

The *ChangeReaction* algorithm takes a functional Petri net and a non-functional Petri net as input and maps them to the reactive Petri net. The mapping function implements the semantics of the change mapping matrix as shown in Figure 4. The chosen reactive Petri net is executed in the end.

5.4 Change Management Algorithm

Now we present the change management algorithm in this section. The algorithm has two input parameters: executionTime and schema. Parameter executionTime is the time required to

orchestrate an SOE. Parameter schema contains the list of all Web services that are currently participating in the SOE.

\mathbf{Al}	gorithm 3 ChangeManagement (Input: executionTime, schema)
1:	time = executionTime
2:	while time > 0 do
3:	for all Web Service WS_i in schema do
4:	$(FunctionalPetriNet, NonFunctionalPetriNet) = ChangeDetection (oldDesc(WS_i)),$
	$\operatorname{newDesc}(\operatorname{WS}_i))$
5:	Propagate the FunctionalPetriNet and NonFunctionalPetriNet to the SOE agent
6:	ChangeReaction (FunctionalPetriNet, NonFunctionalPetriNet)
7:	end for
8:	time=time-usedTime {usedTime is the time used during the for loop}
9:	end while
10:	update the schema

Within the executionTime, the *ChangeManagement* algorithm generates a functional Petri net and a non-functional Petri net using the *ChangeDetection* algorithm for each Web service in the schema. The functional and non-functional Petri nets are propagated from the service agent to the SOE agent. A reactive Petri net is generated and executed using the *ChangeReaction* algorithm.

6. SIMULATION STUDY

We have chosen to perform a simulation study instead of an experimental study because it is difficult to perform change management experiments in a "real" service environment. To the best of our knowledge, there is not any sizeable Web service testcase available that can be used for experimental purpose. The purpose of our simulation is to assess the feasibility and correctness of our approach. The most important factor to access the feasibility and correctness of the proposed techniques in our simulation is the *accuracy* of change management. Accuracy (A_T) is defined as the level of conformity of the reaction to the triggering Petri net generated after change detection.

6.1 Simulation Setup

We utilize only services that offer carSearch, carPurchase, financial, and carInsurance functionalities in our simulations. We assume that the Web service space consists of 100 services. Each service has two operations, therefore, a total of 200 operations are present in the services space. Furthermore, each service is utilized by one or more SOEs concurrently. The system consists of two SOEs, EC_1 and EC_2 . In our work, we have defined a total of 21 triggering changes [Akram 2005]. These changes are triggered by the change simulator on behalf of the member services under a *Poisson* distribution. A Poisson process is often used to model a sequence of random events that happen independently with a fixed rate over time [Cho and Garcia-Molina 2003]. Therefore, it is ideal for simulating changes in the Web environment. Each round of simulation triggers each of the 21 changes at *least* once. The total number of changes that are triggered in each simulation are 100. Since each triggering change has a respective reactive change, the total number of reactive changes is also 100. Services that trigger a particular change are selected based on a Zipf distribution. The Zipf distribution is a widely used model to represent Web sites popularity [Krashakov et al. 2006]. We expect that the popularity of Web services would exhibit a similar pattern as that of Web sites. Therefore, we use the Zipf distribution to model the selection of a service from a pool of available services.

We first measure the accuracy of the change that is detected by the service agent. This detection accuracy A_D is determined by $\sum_{d=1}^{\delta(t)} \frac{A_d}{\delta(t)}$, where $\delta(t)$ is the number of changes triggered and A_d represents the presence of the triggering change Petri net in the triggering set. Each A_d instance is either 0 or 1. It is 0 if the generated Petri net was in the triggering set and 1 if it was not present in the triggering set. Second, we measure the accuracy of the change that is generated in reaction to the triggering change. The reaction accuracy A_R is determined by $\sum_{r=1}^{\Delta(t)} \frac{A_r}{\Delta(t)}$. Each A_r instance is either a 0 or 1. It is 0 if the generated Petri net was in the reactive set and 1 if it was not present in the reactive set.

6.2 Simulation results

We did three sets of simulations to measure the accuracy of our change management methods under three different factors: different mapping relationship ratios, different number of changes and different number of member services.

The first set of simulations measure the accuracy of change management under different mapping relationships between triggering changes and reactive changes. Variable $\delta(m)$ is defined as the number of triggering changes versus the number of reactive changes that are required. Four cases were simulated. The first simulation (1:1) considers the accuracy of change management when a single change is triggered and only one reactive change is required to manage this change. The second simulation (m:1) tests the accuracy of change detection and reaction when multiple triggering changes occur and require a single reactive change. Similarly, the third simulation (1:m) tests for the accuracy when one triggering change requires the execution of multiple reactive changes. Finally, the fourth simulation (m:n) tests the accuracy in the presence of multiple triggering changes that require multiple reactive changes. Figure 8 (1) depicts the results of these simulations. The results indicate that the accuracy of change detection and reaction is 100% if there is a one-to-one or a many-to-one mapping between the triggering and reactive changes. However, when there is a one-to-many or many-to-many relationship between the triggering and reactive changes, the accuracy drops to 82%. The reason for reduced accuracy is that the change management framework always executes the *first* reactive change indicated by the reactive net. Since 82% of the one-to-many and many-to-many changes require a selection of alternate service. their reaction is executed accurately. For others, the reaction is invalid and does not comply with our change mapping rules. For example, if a triggering change of availability occurs, the reaction is to either select an alternate service, or to execute the SOE without the service. Since selecting an alternate service is hierarchically above the service deletion reaction, the reaction to service unavailability is always to select an alternate service. In our future work, we plan to prioritize changes and determine a reaction that will result in the optimal SOE.

We assume that all changes triggered in these set of simulations have a one-to-one mapping of changes.

Figure 8 (2) depicts the results of these simulations. The results indicate a slight drop in accuracy as the number of changes increase. For example, when the number of changes is 100, the accuracy of change management is 100%. As the number of changes approaches 500, the accuracy drops to 98%. At 2000 changes, the accuracy of our approach is measured at 81%. This drop in accuracy is attributed to the highly volatile nature of EC during change management. First, EC and its member services' attributes are constantly changing. Because changes occur simultaneously, it is possible that the state of the service retrieved by the service agent is not accurate. Second, EC's membership will change over time. For example, if CS becomes unavailable and no alternate service exists, EC will orchestrate without CS. In this case, any change generated by the change simulator that references to a *carSearch* service is inherently inaccurate.

The third set of simulations measure the accuracy of our change management approach as the number of member service increases from 1 to 12. We consider the number of changes to remain constant at 100. Also, the mapping of changes is set as one-to-one. Figure 8 (3) depicts the results of these simulations. The simulations indicate that the accuracy of change management remains optimal when the number of member services is between 1 and 3. However, the accuracy drops to slightly below optimal when N_{ms} is 6. The accuracy further decreases when N_{ms} is 12. The increase of the number of member services implies a high probability of changes. This introduces the drop of the accuracy.



Figure. 8: Accuracy under different mapping ratios, different number of changes and different number of member services.

7. RELATED WORK

Researchers have long been interested in enabling adaptive, market-driven enterprises [Benatallah et al. 2000]. The focus has over the years shifted from the traditional single-entity enterprises to service-based enterprises [Petrie and Bussler 2003; Benatallah et al. 2000; Casati et al. 2000]. Various standards efforts have already been adopted to facilitate the integration of Web services at different levels through *compositions*, *orchestrations*, and *choreographies* [Weerawarana et al. 2005]. However, managing the changes in the lifecycle of composed Web services has received little attention in the standardization community. Exceptions are WS-Eventing [OASIS 2006] and WS-Notification [W3C 2006] that provide some syntactic support for change notification. Composition standards mostly deal with changes as exceptions, much like workflow technology does. For example, WS-BPEL [OASIS 2006], a composition language for Web services, handles changes as exceptions, usually by invoking the fault method. This traditional, workflow-based approach does not offer an adequate change management solution for SOEs. Therefore, most changes in BPEL-based SOEs are manually managed. The challenge is to automate the change management process to make it transparent to users.

Workflows are the popular means of composing enterprises. They provide the ability to execute business processes that span multiple organizations [Tagg 2001]. Traditional workflows do not provide methods for dynamic change management. Workflows are geared towards *static* integration of components. This characteristic inhibits the profitability, adaptability, utility, and creativity in an enterprise. Furthermore, workflows do not cater for the behavioral aspects of Web services. For example, they do not distinguish between the internal and external processes of a Web service [Bussler 2003].

In [Rinderle et al. 2004], a Petri net based approach to maintain correctness between process *type* and *instances* is presented. A process type represents a particular business process described by a schema. Process instance is a real time execution of the process type. Changes to process type occur when the process schema is modified in response to the environment. For example, a business process may adapt to comply with new legislation, or it may be optimized for performance reasons. The respective process type changes must be propagated to the process instances. Inversely, process instances may be changed to accommodate for changes in the execution environment. For example, an exception may cause the process to skip a task. A mapping of this instance to the process type results in a schema that is different from the original process schema. When process type and instance changes are executed independently, they are no longer in harmony with each other. In contrast to our work, this work only supports change propagation between schema-level and instance-level. It does not support automatically updating the business process to adapt to an unexpected change.

In [Brambilla et al. 2005], a framework to detect and react to the exceptional changes that can be raised inside a workflow-driven Web application is proposed. It first classifies these changes into behavioral (or user-generated), semantic (or application), and system exceptions. The behavior exceptions are driven by improper execution order of process activities. For example, the free user

navigation through Web pages may result in the wrong invocation of the expired link, or doubleclick the link when only one click is respected. The semantic exceptions are driven by unsuccessful logical outcomes of activities' execution. For example, a user does not keep paying his periodic installments. The system exceptions are driven by the malfunctioning of the workflow-based Web application, such as network failures and system breakdowns. It then proposes a modeling framework that describes the structure of activities inside hypertexts of a Web application. The hypertext belonging to an activity is broken down into pages which are univocally identified within an activity. The authors propose a framework to handle these changes. The framework consists of three major components: *capturing model*, *notifying model*, and *handling model*. The capturing model captures events and stores the exceptions data in the workflow model. The notifying model propagates the occurred exceptions to the users. The handling model defines a set of recovery policy to resolve the exception. For different types of exceptions, different recovery policies will be used. In contrast to our work, this work does not deal with bottom-up changes in an SOE.

In [Ryu et al. 2008] a framework that manages the business protocol evolution in serviceoriented architecture is proposed. It uses several features to handle the running instances under an old protocol. The features of the approach include *impact analysis* and *data mining based migration analysis*. The impact analysis is to analyze how protocol changes impact the running instances. It will be used to determine whether ongoing conversations are *migrateable* to the new protocol or not. The data mining based migration analysis is used for cases where the regular impact analysis cannot be performed. Service interaction logs are analyzed using data mining techniques. It then uses the result of the analysis to determine whether a conversion is *migrateable* or not. In contrast to our work, this work only focus on dealing with running instances once a schema-level change occurs. It does not support change detection, propagation, and reaction.

In [Ellis and Keddara 2000], the work focuses on modeling dynamic changes within workflow systems. It introduces a Modeling Language to support Dynamic Evolution within Workflow System (ML-DEWS). A change is modeled as a process class, which contains the information of *roll-out time, expiration time, change filter*, and *migration process*. The roll-out time indicates when the change begins. The expiration time indicates when the change ends. The change filter specifies the old cases that are allowed to migrate to the new procedure. The migration process specifies how the old cases migrate to the new process. In contrast to our work, ML-DEWS only supports an automatic implementation of a planned and predefined change. It does not support automatic change reaction to an unexpected change.

A large body of work is proposed within the scope of autonomic computing, in particular self-adaptation research [Salehie and Tahvildari 2009]. The focus is on models and mechanisms that allow a software system to modify its own behavior in response to changes in the operating environment [Oreizy et al. 1999]. Recently, this principle has also been applied to SOEs to transparently handle top-down and bottom up changes.

In [Moser et al. 2008], a non-intrusive WS-BPEL extension called VieDAME is proposed. It can adapt services in a WS-BPEL process based on different selection strategies. For example, it can adapt the process to replace an existing service with a service that has the best response time or the lowest failure rate. The adaption is based on the assumption that a transformation rule from the service currently bound in the WS-BPEL process to the alternative service exists. In contrast to our work, VieDAME only provide a limited number of bottom-up changes, in particular non-functional changes. It does not facilitate explicit support for change management because the runtime transparently handles the changes.

In [Michlmayr et al. 2010], a QoS-aware middleware (VRESCo) is presented that addresses adaptability of service-oriented applications. They propose several infrastructure components and services including dynamic binding and invocation, querying, eventing and composition that are based on a unified metadata model. Applications built on top of VRESCo are then able to handle several changes types automatically. These include non-functional changes leading to a service replacement in a composition or service versioning in case a new version of a service is available. In contrast to our work, VRESCo does not provide explicit and automated support for various changes types. The focus of VRESCo is on non-functional changes whereas this paper focuses on both change types within a unified framework.

8. CONCLUSION

We have identified a taxonomy of changes in SOEs using a bottom-up approach. In this approach, we first describe triggering changes that may occur in Web services. These changes are then mapped to reactive changes in SOEs. We propose a formal change model based on Petri nets to accurately represent these changes. We describe a change management framework based on our change model to provide automatic management of changes in SOEs. Finally, we conduct an extensive simulation study to prove the feasibility of the proposed techniques.

Future work includes extending our change management approach. We plan to include a topdown approach to specifying changes. Top-down changes are motivated by the dynamic business environment. These changes are usually voluntary, and in reaction to changes in the business environment. A prime application of top-down change management is to modify SOE membership to increase competitiveness, efficiency, or customer base. Using a top-down approach, we will first analyze the types of changes that are initiated at the business level. We will then translate and map those changes to the Web service level.

Change management in SOEs presents vast opportunities for research. This paper attempts to initiate work in this field. Future work includes investigating the following issues: prioritizing changes, changes to service semantics, top-down changes, cascading changes, verifying changes, estimating frequency of changes, and preserving mapping consistency between triggering and reactive changes.

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